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## PETER DOUGLAS FEAVER

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### Present Position

Alexander F. Hehmeyer Professor of Political Science and Public Policy, 2004-present  
-Professor of Political Science and Public Policy, Duke University, 2003-present  
-Associate Professor of Political Science (with tenure), Duke University, 1998-2003  
-Assistant Professor of Political Science, Duke University, 1991-1998  
  
Director, Triangle Institute for Security Studies, 1999-present

### Education

Ph.D., Political Science, Harvard University, 1990  
Dissertation: "Guarding the Guardians: Civil-Military Relations and the Control of Nuclear Weapons." Committee: Ashton Carter, Samuel Huntington, Joseph Nye (Chair)  
A.M., Political Science, Harvard University, 1986  
B.A., *Summa Cum Laude*, International Relations, Lehigh University, 1983

### Honors

Duke Alumni Distinguished Undergraduate Teaching Award, 2001  
Trinity College Distinguished Teaching Award, 1994-1995  
Duke Alumni Distinguished Undergraduate Teaching Award, Nominated 1992-1993 and 1994-1995  
Phi Beta Kappa, 1982  
Harvard Certificate of Distinction in Teaching, 1985-1986 and 1986-1987  
Navy Commendation Medal, 1994

### Employment

Special Advisor for Strategic Planning and Institutional Reform, National Security Council, White House, 2005-2007  
Director for Defense Policy and Arms Control, National Security Council Staff, White House, 1993-1994  
United States Navy Reserve Officer, Lieutenant Commander, 1990-1999  
Consultant, Institute for Defense Analyses, 1985-1999, 2008-present  
Co-Moderator, Planet War Discussion Group, WashingtonPost.com, 2008-present

## Grants

- “American Grand Strategy,” Roger Hertog. \$73,300
- “New Faces,” Bradley Foundation, 2008. \$16,000.
- “Bradley Scholar,” Bradley Foundation, 2004, 2005, 2007, 2008. \$25,000.
- “Casualties, Expectations of Victory & Public Support for Military Operations,” National Science Foundation, 2004. \$20,000
- “Strategic Deception in Modern Democracies: Ethical, Legal, and Policy Challenges,” Strategic Studies Institute, 2003. \$25,000
- “Wielding American Power: Managing Interventions After September 11,” Carnegie Corporation, 2003. \$499,300
- “Assessing the Bush Doctrine,” Strategic Studies Institute, 2002-2003. \$20,000
- “Managing Interventions After September 11: Seed Grant,” Carnegie Corporation, 2002. \$25,000
- “New Faces Initiative,” Smith Richardson Foundation, 2002-2004. \$50,000
- “Standing in the Gap: The Reserve and National Guard and U.S. Civil-Military Inter-relationships,” Dyncorp, 2000-2001. \$39,000
- “Assessing the War on Terrorism,” Strategic Studies Institute, 2002. \$20,000
- “The Civil-Military Culture Gap in Comparative Perspective,” Smith Richardson Foundation, 2001-2002. \$25,000
- “The Rise of China,” Strategic Studies Institute, 2001. \$22,000
- “Bridging the Gap: Assuring Military Effectiveness When Military Culture Diverges from Civilian Society,” Smith Richardson Foundation, 1998-2001. \$516,000
- Research and Writing Grant, Program on Peace and International Cooperation, John D. and Catherine T. MacArthur Foundation, 1996-97. \$64,000
- Trent Foundation, 1993-2001. Four grants, total \$6,500

## Fellowships

- Visiting Fellow, Corpus Christi College, Cambridge University, 2001-2002
- Visiting Scholar, Centre of International Studies, Cambridge University, 2001-2002
- Hoover Summer Program in International Politics, 1995
- International Affairs Fellow, Council on Foreign Relations, 1993-1994
- Mershon Center, Ohio State University, 1990-1991
- Olin Institute, Harvard University, 1990
- New Faces in International Security, Bellagio Conference, Italy, 1992
- Olin Institute Pre-Doctoral Fellowship, Harvard University, 1989-1990
- Harvard MacArthur Fellow, Harvard University, 1987-1989
- Avoiding Nuclear War Project Fellow, Harvard University, 1985-1987

## Courses Taught

Introduction to International Relations, International Security, International Security After the Cold War, National Security in Theory and Practice, American Civil-Military Relations, Making American Defense Policy, Ethics and International Relations, Foreign Policy and the Presidential Campaign, Graduate Core Seminar in International Relations Theory, Senior Honors Seminar

## Research Interests

Civil-Military Relations, American Foreign Policy, American Defense Policy, Nuclear Operations, Nuclear Proliferation, Information Warfare, International Relations Theory

## Professional Associations

Aspen Strategy Group  
American Political Science Association  
International Studies Association  
Inter-University Seminar on Armed Forces and Society  
*International Security*, Editorial Board  
*Security Studies*, Editorial Board  
*Armed Forces and Society*, Associate Editor  
Center on Law, Ethics, and National Security, Duke University Law School, Advisory Board  
Council on Foreign Relations, Term Member, 1992-1997

## Publications: Books and Monographs

*Paying the Human Costs of War. Princeton: Princeton University Press, forthcoming 2009.* Co-authored with Christopher Gelpi and Jason Reifler.

*Getting the Best Out of College: A Professor, A Dean, and a Student Tell You How to Maximize Your Experience. Ten Speed Press, 2008.* Co-authored with Anne Crossman and Susan Wasiolek.

*Choosing Your Battles: American Civil-Military Relations and the Use of Force. Princeton: Princeton University Press, 2004.* Co-authored with Christopher Gelpi. Paperback edition, 2005.  
Translated into Chinese, 2008.

*Armed Servants: Agency, Oversight, and Civil-Military Relations. Cambridge: Harvard University Press, 2003.* Paperback edition, 2005.

Translated into Chinese, 2006.

*Soldiers and Civilians: The Civil-Military Gap and American National Security.* Cambridge: MIT Press, 2001. Co-edited with Richard H. Kohn.

*Guarding the Guardians: Civilian Control of Nuclear Weapons in the United States.* Ithaca: Cornell University Press, 1992.

*Battlefield Nuclear Weapons: Issues and Options.* Lanham: University Press of America, 1989. CSIA Occasional Paper #5. Co-edited with Stephen D. Biddle.

*Assuring Control of Nuclear Weapons: The Evolution of Permissive Action Links.* CSIA Occasional Paper #2. Lanham: University Press of America, 1987. Co-authored with Peter Stein.

## **Publications: Special Editions of Journals**

“Special Section: The Civil-Military Gap in Comparative Perspective,” *Journal of Strategic Studies* 26, No. 2 (June 2003). Guest editor.

“Special Issue: Media and Education in the U.S. Civil-Military Gap,” *Armed Forces and Society* 27, No.2 (Winter 2001). Guest co-editor with Richard H. Kohn.

## **Publications: Articles**

“Iraq the Vote: Retrospective and Prospective Foreign Policy Judgments on Candidate Choice and Casualty Tolerance,” *Political Behavior* 29, No. 2 (Summer 2007). Co-authored with Christopher Gelpi and Jason Reifler.

“Foreign Policy and the Electoral Connection,” *Annual Review of Political Science* 9(2006). Co-authored with John Aldrich, Jason Reifler, Christopher Gelpi, and Kristin Thompson Sharp.

“Civilian Monitoring of U.S. Military Operations in the Information Age,” *Armed Forces & Society* 33, No. 1 (2006) Co-authored with Damon Coletta.

“Success Matters: Casualty Sensitivity and the War in Iraq,” *International Security* 30, No.3 (2005/2006). Co-authored with Christopher Gelpi and Jason Reifler.

“Civilian Control and Civil-Military Gaps in the United States, Japan, and China,” *Asian Perspective* 29, No. 1 (2005). Co-authored with Takako Hikotani and Shaun Narine.

“Speak Softly and Carry a Big Stick? Veterans in the Political Elite on the American Use of Force,”

*American Political Science Review* 96, No. 4 (December 2002). Co-authored with Christopher Gelpi.

“The Gap: Soldiers, Civilians and Their Mutual Misunderstanding,” *National Interest* 61 (Fall 2000).  
Co-authored with Richard H. Kohn.

Translated into French and reprinted by the *Centre d=etudes en sciences sociales de la defense*, Paris, France, 2000.

“Correspondence: Is Anybody Still a Realist?,” *International Security* 25, No. 1, (Summer 2000).

“The Risks of a Networked Military,” *Orbis* 44, No. 1 (Winter 2000). As a member of the JCISS Study Group, I was a co-author with Richard Harknett and eight other co-authors.

“The Theory-Policy Debate in Political Science and Nuclear Proliferation,” *National Security Studies Quarterly* 5, No. 3 (Summer 1999).

Reprinted in Henry Sokolski and James M. Ludes, eds. *Twenty-First Century Weapons Proliferation* (Frank Cass, 2001).

“Civil-Military Relations,” in Nelson Polsby, et al. eds, *Annual Review of Political Science* (1999).

“Blowback: Information Warfare and the Dynamics of Coercion,” *Security Studies* 7, No. 4 (Summer 1998).

“Modeling Civil-Military Relations: A Reply to Burk and Bacevich,” *Armed Forces and Society* 24, No. 4 (Summer 1998).

“Crisis as Shirking: An Agency Theory Explanation of the Souring of American Civil-Military Relations,” *Armed Forces and Society* 24, No. 3 (Spring 1998).

“The Domestication of Foreign Policy,” *American Foreign Policy Interests* 20, No. 1 (February 1998).

“Correspondence: Proliferation Pessimism and Emerging Nuclear Powers,” *International Security* 22, No 2 (Fall 1997).

“Neo-Optimists and the Enduring Problems of Nuclear Proliferation,” *Security Studies* 6, No. 4 (Summer 1997).

“The Civil-Military Problematique: Huntington, Janowitz, and the Question of Civilian Control,” *Armed Forces and Society* 23, No. 2 (Winter 1996).

“An American Crisis in Civilian Control and Civil-Military Relations? Historical and Conceptual Roots,” *The Tocqueville Review* 17, No. 1 (1996).

“Managing Nuclear Proliferation: Condemn, Strike, or Assist,” *International Studies Quarterly* 40, No. 2 (Summer 1996). Co-authored with Emerson M. S. Niou.

“Optimists, Pessimists, and Theories of Nuclear Proliferation Management,” *Security Studies* 4, No. 4 (Summer 1995).

“The Politics of Inadvertence,” *Security Studies* 3, No. 3 (Spring 1994).

“Proliferation Optimism and Theories of Nuclear Operations,” *Security Studies* 2, No. 3/4 (Spring/Summer 1993).

Reprinted in Zachary S. Davis and Benjamin Frankel, eds., *The Proliferation Puzzle: Why Nuclear Weapons Spread and What Results*. London: Frank Cass, 1993.

“Command and Control in Emerging Nuclear Nations,” *International Security* 17, No. 3 (Winter 1992/93).

“Sex as Contract: Abortion and Expanded Choice,” *Stanford Law and Policy Review* 4 (Winter 1992/1993). Co-authored with Robert Kling and Thomas K. Plofchan, Jr.

“The Churches and the War,” *The National Interest* 23 (Spring 1991). Co-authored with Robert P. Beschel.

## **Publications: Book Chapters**

“The Ultimate Balancing Act: Democratic Governance and Nuclear Policy in the United States,” in Hans Born and Heiner Hänggi, eds. *Governing Nuclear Weapons: Democratic Accountability and Civilian Control of Nuclear Weapons*. forthcoming. Co-authored with Kristen Thompson Sharp.

“Domestic Politics and the Long War,” in Thomas Donnelly, *Lessons From the Long War*. American Enterprise Institute, forthcoming.

“Before and After Huntington: The Methodological Maturing of Civil-Military Studies,” in Don Snider and Suzanne Nielson, eds., *American Civil-Military Relations: Realities and Challenges*. Johns Hopkins Press, forthcoming. Co-authored with Erika Seeler.

“What Was the Point of SPIR? Strategic Planning in National Security at the White House,” in Daniel Drezner, ed., *Avoiding Trivia: The Role of Strategic Planning in American Foreign Policy*. Washington, D.C.: Brookings Press, forthcoming. Co-authored with William Inboden.

“Interagency Perspective - 10 Lessons,” address to the 2008 Unrestricted Warfare Symposium, published in Ronald r. Luman, ed. *Proceedings of the 2008 Unrestricted Warfare Symposium*. The Johns Hopkins University Applied Physics Laboratory, 2008.

"American Civil-Military Relations and the Use of Force" in Peter Karsten, ed., *Encyclopedia of War and American Society*. London: Sage Publications; 133-137. Co-authored with Christopher Gelpi

and Lindsay Cohn.

- “The Reserves and Guard: Standing in the Gap Before and After 9/11,” in Barbara A. Bicksler, Curtis L. Gilroy, and John T. Warner, eds. *The All-Volunteer Force: Thirty Years of Service*. London: Brassey’s, 2004. Co-authored with David Filer and Paul Gronke.
- “Introduction: The Gap Between the Military and Civilian in the United States in Perspective,” in Peter D. Feaver and Richard H. Kohn, eds. *Soldiers and Civilians: The Gap Between the Military and American Society and What it Means for National Security*. Cambridge: MIT Press, 2001. Co-authored with Richard H. Kohn and Lindsay P. Cohn.
- “Conclusion: The Gap and What it Means for American National Security,” in Peter D. Feaver and Richard H. Kohn, eds. *Soldiers and Civilians: The Gap Between the Military and American Society and What it Means for National Security*. Cambridge: MIT Press, 2001. Co-authored with Richard H. Kohn.
- “Uncertain Confidence: Civilian and Military Attitudes About Civil-Military Relations,” in Peter D. Feaver and Richard H. Kohn, eds. *Soldiers and Civilians: The Gap Between the Military and American Society and What it Means for National Security*. Cambridge: MIT Press, 2001. Co-authored with Paul Gronke.
- “The Public’s Expectations of National Security,” in Max G. Manwaring, ed., *...To Insure Domestic Tranquility, Provide for the Common Defence*. Carlisle: Strategic Studies Institute, 2000.
- “La Guerre de L’Information et le Controle Politique de la Coercition,” in Christopher Dandeker and Bernard Boene, ed., *Les Problemes Militaires en Europe*. Paris: La Decouverte, 1998. {“Information Warfare and the Political Control of Coercion”}.  
Excerpted as “La guerre de l’information,” *Societal* 18 (April 1998).
- “El Control Civil en Pequeñas Democracias: La Contribución de las Ciencias Políticas,” in Kevin Casas, ed., *Relaciones Cívico-Militares Comparadas: Entendiendo los Mecanismos de Control Civil en Pequeñas Democracias (América Latina)*. San José, Fundación Arias para la Paz y el Progreso Humano, 1997. {“Comparative Civil-Military Relations in Small Democracies: The Contribution from Political Science”}.
- “Civil-Military Conflict and the Use of Force,” in Donald Snider and Miranda A. Carlton-Carew, eds. *U.S. Civil-Military Relations: In Crisis or Transition?* Center for Strategic and International Studies 1995.
- “The Use and Control of Military Power,” in Richard Remy and Merry Merryfield, eds. *Teaching About International Conflict and Peace*. SUNY Press, 1995.
- “Social Sources of Inadvertent Nuclear Use in the Former Soviet Union: Civil-Military Relations and the Black Market,” in Carin Atterling Wedar, Michael Intriligator, and Peeter Vares, eds., *Implications of the Dissolution of the Soviet Union for Accidental/Inadvertent Use of Weapons*

*of Mass Destruction*. Tallinn: Estonian Academy of Sciences, 1992.

“Rethinking Key West: Service Roles and Missions after the Cold War,” in Joseph Kruzel, ed. *The American Defense Annual, 1993*. Lexington Books. Co-authored with Kurt M. Campbell.

“The Evolution of American Nuclear Doctrine,” in Graham Allison, et al. eds., *A Primer for the Nuclear Age*. Lanham: University Press of America, 1990.

“The Spread of Nuclear Weapons,” and “Nuclear Energy: Promise or Peril,” in Frank Kaleb Jansen, ed. *Target Earth*. Pasadena: Global Mapping International, 1989.

### **Publications: Other**

“Pentagon Funding? Bring it On,” *Foreign Policy Online*, August 2008.

“Anatomy of the Surge,” *Commentary*, April 2008. Reprinted in Royce Flippin, ed., *Best American Political Writing: 2008*. New York: Public Affairs, 2008.

“Why We Went into Iraq,” *Weekly Standard*, 24 March 2008.

“MoveOn’s McCarthy Moment,” *Boston Globe*, 11 September 2007.

“Whose Military Vote?” *Washington Post*, 12 October 2004.

“Iraq Messages Need Honing,” *Newsday*, 23 September 2004. Co-authored with Christopher Gelpi and Jason Reifler.

“Go Negative On the Allies,” *The New York Times*, 15 June 2004.

“Let UN Impose New Accountability,” *Long Island Newsday*, 30 March 2004. Co-authored with Robert O. Keohane.

“The Clinton Mind-set,” *Washington Post*, 24 March 2004.

“The Fog of WMD,” *Washington Post*, 28 January 2004.

“The Case for the Defense,” book review of Midge Decter, *Rumsfeld*, in *Weekly Standard*, 3 November 2003.

“Will the UN Really Help?” *Washington Post*, 4 September 2003.

“Don’t Substitute Spy Services for Leadership,” *Raleigh News and Observer*, 15 June 2003.

“Casualties Are the First Truth of War,” *Weekly Standard*, 7 April 2003.

“Winning Back Old Europe,” *WeeklyStandard.com*, 3 April 2003.

Book review of David Halberstam's *War in a Time of Peace*, *International Studies Review* (Fall 2002)

“Body Bags Alone Won’t Dampen American Morale,” *USA Today*, 20 March 2002, p. 15. Co-authored with Cori E. Dauber.

“Axis of Rudeness,” *Weekly Standard*, 25 February 2002.

“Dithering Over Detainees,” *Washington Times*, 20 January 2002 Co-authored with Stefan Halper. Reprinted as “How to End the Debate on Detainees,” in *The Providence Journal*, 23 January 2001.

“Allies in War, Not in Perspective,” *Washington Post*, 2 December 2001. Reprinted as “Americans and Allies Are Getting Different Stories,” in *International Herald Tribune* 5 December 2001.

“No More Mocking the President,” *Parliamentary Brief*, 7, No. 10 (December 2001).

“Civilian Control to the Forefront,” *Raleigh News and Observer*, 16 October 2001. Co-authored with Richard H. Kohn.

“To Maintain that Support, Show Us What Success Means,” *Washington Post*, 7 October 2001.

“Cold War II,” *Weekly Standard*, 1 October 2001.

“The Brits are All Right: Except for their Wobbly Elites,” *Weekly Standard*, 24 September 2001.

“There’s a Good Reason Those Civilians Were on the Sub,” *Wall Street Journal*, 20 February 2001.

“A Compassionate Foreign Policy?,” *The Weekly Standard*, 25 September 2000. Co-authored with Edmund Malesky.

Book review of *Civilian Control of the Military: The Changing Security Environment*, by Michael C. Desch, *American Political Science Review* 94, No. 2. (June 2000), pp. 506-507.

“Gore Steps on a Land Mine,” *Washington Post*, 10 January 2000.

“How Many Deaths are Acceptable? A Surprising Answer,” *Washington Post*, 7 November 1999. Translated into Japanese and reprinted in revised form in *Foresight*, No. 4 (April/May 2000). Co-authored with Christopher Gelpi.

“Don’t be Complacent about Public Confidence in the Military,” *Contra Costa Times*, 28 November 1999. Co-authored with Paul Gronke.

- "I Love Zhu, Zhu Love Me: Clinton's China Policy," *Weekly Standard*, 26 April 1999.
- "Lessons From Desert Storm: Iraqi Style," *Inter-University Seminar NewsLetter*, Winter 1996.
- Book review of *The Nixon Administration and the Making of US Nuclear Strategy*, by Terry Terriff, *Journal of American History* 83, No. 1 (June 1996), pp. 291-292.
- Book review of *Bridled Ambition: Why Countries Constrain Their Nuclear Capabilities*, by Mitchell Reiss, *Political Science Quarterly* 111 (Spring 1996).
- Book review of *The Soviet Military Encyclopedia*, translated and edited by William C. Green and W. Robert Reeves, *Armed Forces and Society* 20, No. 3 (Spring 1994), pp. 497-499.
- Biographical chapter on Joseph S. Nye, in *American Political Scientists: A Dictionary*. Westport: Greenwood Press, 1993.
- "Why Sanctions Are an Iffy Remedy," *The Christian Science Monitor*, 25 June 1992.
- "Coup's Lessons for Central Europe," *The Christian Science Monitor*, 26 August 1991. Co-authored with Robert P. Beschel.
- "Generosity Begins Only After the Battle," *L.A. Times*, 27 February 1991.
- "What Colors Should Our Soldiers Be?," *L.A. Times*, 24 January 1991.
- "The Risk of Letting the Warriors Run a War," *Christian Science Monitor*, 24 January 1991. Co-authored with Mark Wayda.
- "Meeting Soviet Citizens' Spiritual Needs," *Christian Science Monitor*, 24 December 1990. Co-authored with Jim Falkenberg.
- "Does Moscow Know Where Its Nukes Are?," *L.A. Times*, 22 December 1990.
- "Problem: Scare the Iraqis, You Terrorize the Home Folks," *L.A. Times*, 4 December 1990. Co-authored with Robert P. Beschel.
- "Vietnam's Wrong Lesson in the Gulf," *Christian Science Monitor*, 23 November 1990.
- "An Assessment of the Survivability of Unmanned Air Vehicles Performing Target Acquisition for Battlefield Nuclear Forces," Institute for Defense Analyses, Memorandum Report M-533, 1990.
- "Who Needs PALs," *Proceedings of the United States Naval Institute*, October 1988. Co-authored with Peter Stein.